



Crest Nicholson plc

s.172 statement for the year ended 31 October 2022

As extracted from the annual accounts:

THE SECTION 172 STATEMENT

Considering all our stakeholders in key business decisions enables us to make balanced decisions which deliver value over the long term.

Our Board of Directors promote the success of the Company for the benefit of our members as a whole, in accordance with the Companies Act 2006 (Act). The Board is responsible for ensuring that it fulfils its obligations to those impacted by our business, in its stakeholder consideration and engagement.

By direct engagement, and via the Executive Leadership Team, our Board is fully apprised of the matters of importance to our stakeholders. The Board, Executive Leadership Team and senior management actively engage in communication and involvement initiatives.

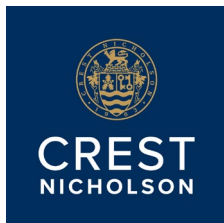
To the extent necessary for an understanding of the development, performance and position of the entity, an explanation of how the Group board has considered the matters set out in s172 (for the Group and for the entity) is set out on page 22 of the Group's annual integrated report, which does not form part of this report.

Crest Nicholson plc

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Crest Nicholson Operations Limited

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Classified as General